

## Succession Planning In Your LMSC

## **Objectives**



- Generate ideas for a plan
- Determine a need for a plan
- Personal reflection of succession



#### Agenda



### Introduction

- Advantages of Succession
  Planning
- How to Create a Plan
- Things to Think About
- Self-Reflection
- Closing



Advantage of succession planning



- Every leader will transition out
- Opportunity to empower the board
- Increase focus on mission and results
- Reduce the disruption of a transition
- Expands leader development
- Sharing of power



# Composition of your board

How many people are on your board?



## **Board Positions**

- USMS Standards
- How many positions are filled?
- How long have people been in positions?



#### No Succession Plan

Risks of not creating a succession plan



- Burnout
- Empty positions
- Leader won't leave
- Life gets in the way



#### How Make it Happen



- Get commitment from the board by making the planning intentional
- Identify challenges and risks of creating a plan
- Consider an interim/backup
- Draft a timeline for the plan and for the succession to take place
- Create an emergency plan for unexpected or interruptions (temporary)



#### How Make it Happen



- Identify leadership development opportunities to expand skills
- Cross-training or upskilling
- Plan to adequately support new position by coaching, mentoring, defining goals
- Communicate the plan before, during, and after to the board, membership, Zone, and USMS
- Deliberate onboarding
- Identify gaps in current board and the desired board (worksheet)



#### Organizational Planning

|                         | Incumbent's name | Who is ready now | 1 move away (1-3<br>years) | 2 moves away<br>(3-5 years) |
|-------------------------|------------------|------------------|----------------------------|-----------------------------|
| Chair                   |                  |                  |                            |                             |
| Vice-Chair              |                  |                  |                            |                             |
| Secretary               |                  |                  |                            |                             |
| Treasurer               |                  |                  |                            |                             |
| Registrar               |                  |                  |                            |                             |
| Communications          |                  |                  |                            |                             |
| Top Ten                 |                  |                  |                            |                             |
| Sanctions               |                  |                  |                            |                             |
| Coaches                 |                  |                  |                            |                             |
| Officials               |                  |                  |                            |                             |
| Open Water              |                  |                  |                            |                             |
| Fitness                 |                  |                  |                            |                             |
| Awards &<br>Recognition |                  |                  |                            |                             |
| Safety                  |                  |                  |                            |                             |
| Affiliated              |                  |                  |                            |                             |
| Organization Liaison    |                  |                  |                            |                             |
|                         |                  |                  |                            |                             |
|                         |                  |                  |                            |                             |
|                         |                  |                  |                            |                             |
|                         |                  |                  |                            |                             |
|                         |                  |                  |                            |                             |
|                         |                  |                  |                            |                             |

#### Organizational Snapshot

| Board Members | Current<br>Role | Length of<br>time in<br>current<br>role | Special<br>Skills/<br>Interests | Workout<br>Group/Club | Risks |
|---------------|-----------------|---|---------------------------------|-----------------------|-------|
|               |                 |   |                                 |                       |       |
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| Top 3-5 | Objectives/ | 'Responsibilities | for the role? |
|---------|-------------|-------------------|---------------|
|---------|-------------|-------------------|---------------|

| 1. |  |  |  |
|----|--|--|--|
| 2. |  |  |  |
| 3. |  |  |  |
| 4. |  |  |  |
| 5. |  |  |  |

What are the key skills/components for the role?

What Experience/Expertise should the individual have?

What Leadership style is necessary for the role?

#### Self Reflection

- Why do I want to make the move?
- What are the benefits to leaving role?
  - o Personal
  - $\circ$  Organization
- What are the downsides to leaving role?
  - o Personal
  - $\circ$  Organization
- What can I do to address the downsides so they don't become barriers to

the future success of my LMSC?

- How can I help the board with the transition?
- What are my future plans with the board?
- How is my identity defined by my role?
- How do I envision the next phase of my tenure with the board?